CHALLENGE COST SHARING COOPERATIVE MANAGEMENT AGREEMENTS

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US Army Corps of Engineers®

Co-Management and the FY26 Rec Strategy

- USACE FY26 NRM Strategic Staffing & Operations Plan sent out by Director of Operations, Mr. Hill on 22 October
- Purpose: Outlines flexible strategies to allocate resources and sustain USACE Rec operations during FY26.
- Priorities: Safe public access, public health and safety, and supporting the local communities and economies
- Objectives: Increase operational efficiencies, keep recreation areas open with blended workforce, prioritize essential services, expand capacity through partnerships
- **Goal: Implement Cooperative Joint Management at 25 PSAs during FY26.**

Authority

WRDA 2016, Section 1155 and WRDA 2024, Section 1153 Management of Recreation Facilities amended WRDA 1992 Section 225 (33 USC 2328) Challenge Cost-Sharing Program for the Management of Recreation Facilities

(Also known as: Co-management, Cooperative Joint Management, or CJM)

USER FEES:

- **Collection of fees**: The Secretary may allow a **non-Federal public entity or private nonprofit entity** that has entered into a challenge cost sharing agreement to collect user fees for the use of developed recreation sites and facilities, **whether developed or constructed by that entity or the Department of the Army**.

- Use of visitor **reservation services**: The partner may use, to manage fee collections and reservations, any visitor reservation service that the Secretary has provided.

- Use of fees: The non-Federal public or private nonprofit entity that collects the user fees **may retain up to 100 percent** of the fees collected, and shall use any retained amount for operation, maintenance, and management activities **at the civil works project** at which the fees are collected.

Eligibility

Eligible entities for Cooperative Management:

Non-federal public entities:

- State governments
- County governments
- Municipality or local governments
- Public institutions of higher education
- Indian Tribes

Private nonprofit entities:

- 501(c) nonprofits as described in section 501(c) of the Internal Revenue Code of 1986 and exempt from taxation under section 501(a) of that Code

Eligible areas:

- Project Site Areas (PSAs) on USACE fee-title land (or any land on which USACE fully operates and maintains PSAs, including Tribal lands)

Competition Requirement

Notice to Eligible Entities: Criteria and evaluation method for the notice is to be developed by the Operations Project Manager (OPM) with input and review by District Operations Chief and District Commander

- Notice should include:
  - Names of recreation areas available for co-management
  - Average annual revenue generated for those areas
  - Expectations of the partner (what services we want them to take over/typical duties),
  - Length of time for the agreement (10-15 years)
  - Required experience
  - Submittal process, selection criteria, evaluation method
- Notice distributed by District Commander
  - Avenues for distribution may include, but are not limited to district/project websites and social media pages, press releases through news media outlets, newsletters, bulletin boards, etc.
  - All notices will be posted on the NRM Gateway or other public website
  - Notices must be posted for a minimum of 10 calendar days
- Multiple partners may submit a joint proposal to co-manage and operate one or more PSAs

Recreation/Parks Co-Management Opportunities with the U.S. Army Corps of Engineers

The U.S. Army Corps of Engineers (USACE) is seeking innovative partnerships with nonprofit organizations to help manage and improve recreational opportunities at our lakes and rivers. We're looking for groups passionate about the outdoors and dedicated to providing exceptional experiences for visitors.

Why Partner with USACE?
Like many organizations, USACE faces challenges in maintaining and improving our recreation areas due to budget constraints, hiring limitations, and increasing public demand. To address this, we're offering a unique opportunity for nonprofits to co-manage our parks through a collaborative Challenge Cost-Sharing Cooperative Management Agreement.

In this partnership, the nonprofit partner takes on some of the responsibility for managing and maintaining a recreation area, while USACE continues to provide support and oversight. User fees collected at the park are retained by the partner and *reinvested directly back into that park* for improvements and maintenance. This ensures that revenue generated stays within the community.

Flexible Roles: The specific responsibilities shared by the partner and USACE are tailored to each location and the partner's capabilities. These may include tasks like:

- Collecting user fees
- Providing park hosts
- Managing reservations
- Maintaining facilities (cleaning, repairs, landscaping)
- Managing natural resources and controlling pests
- Providing visitor assistance

Customized Agreements: The level of involvement and cost-sharing is negotiated and can evolve over time.

Benefits for our Partners:

- Financial Sustainability: Retain up to 100% of user fees to cover operating costs and reinvest in park improvements.
- Mission Alignment: Expand your organization's recreational opportunities and contribute to quality-of-life improvements in your community.
- Shared Responsibility: Share the burden of management, operations, and maintenance costs with USACE.

Benefits for the Public:

- Prevent Park Closures: Ensure your favorite recreation spots remain open and accessible.
- Expanded Opportunities: Enjoy longer operating seasons and increased recreational activities.
- Improved Services: Experience better maintained facilities and enhanced visitor services.
- Local Reinvestment: Know that the user fees you pay are directly benefiting the park you're visiting.

Targeted Outreach

- Society of Outdoor Recreation Professionals (SORP) https://www.recpro.org/home
- Public Lands Alliance (PLA) https://www.publiclandsalliance.org/membership/join/publiclandspartners
- Public Lands Interpretive Association (PLIA) https://publiclands.org/pages/what-we-do
- FIND Outdoors https://gofindoutdoors.org/
- USACE cooperating associations
- Recreation Resource Management of America (RRMA) https://rrmofa.com/

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Outreach Flyer

Great Parks Need Great Partners

Help us build long-term partnerships that sustain America's outdoor legacy.

The Opportunity

Passionate about outdoor recreation, conservation, outreach, and community impact?

The U.S. Army Corps of Engineers invites non-federal public and non-profit organizations to co-manage and enhance recreation areas at our nation's lakes and rivers.

This is your chance to make a real difference while advancing your mission and creating sustainable funding for your programs.

Why This Opportunity Matters

Through a Challenge Cost-Sharing Cooperative Management Agreement, nonprofits can take an active role in managing USACE recreation sites.

- **$16.6B in local economic impact**
- **4,800 recreation areas at 406 lakes and rivers**
- **43 states and over 260 million annual visitors**

Enhanced Authorities for Collaboration

As we begin to implement new authority under the Water Resources Development Act (WRDA) of 2024, USACE can now create innovative co-management partnerships with non-profit organizations. These agreements empower local stewardship, improve visitor experiences, and keep parks thriving for years to come.

Ready to get involved?

Find a USACE Project Near You:
corpslakes.erdc.dren.mil/visitors/visitors.cfm

Reach Out to Learn More:

Heather Burke
National Partnership Program Manager
heather.d.burke@usace.army.mil

Ryan Hartwig
National Recreation Program Manager
ryan.d.hartwig@usace.army.mil

What Partnership Looks Like

Each agreement is structured to maximize collaboration. Together, we'll develop a plan that aligns your capabilities with the needs of the specific site. Co-management agreements typically span 10 years, with an optional additional 5 years without further competition.

How your organization may help:

- Collecting and reinvesting user fees
- Providing park hosts or volunteer staffing
- Maintaining facilities and landscapes
- Managing reservations and visitor services
- Enhancing natural resources and education programs
- Extending park hours and seasons

In turn, USACE provides oversight, operational support, and a shared vision for success.

Public Benefit

USACE manages more recreation sites than any other federal agency. Our lakes, rivers, and parks are anchors for local communities – drawing visitors, volunteers, and economic activity.

By partnering with USACE, nonprofits help ensure that:

- Parks stay open and accessible to all
- Facilities improve and visitor satisfaction grows
- Local economies thrive from tourism and recreation
- User fees are reinvested locally – not sent to Washington, D.C.

Benefits to Your Organization

Sustainable Funding
Retain and invest up to 100% of collected user fees directly into the park you manage.

Mission Growth
Expand your impact by keeping parks open, accessible, and vibrant.

Shared Responsibility
Partner with a trusted agency while maintaining flexibility and autonomy in daily operations.

Community Visibility
Become a recognized leader in preserving local recreation and quality of life.

A Notice to Eligible Entities will be issued to interested organizations, outlining how to submit a proposal for consideration.

SAD Stakeholder Engagement Memo/Letters

DEPARTMENT OF THE ARMY
U.S. ARMY CORPS OF ENGINEERS, SOUTH ATLANTIC DIVISION
60 FORSYTH STREET SW, ROOM 10M15
ATLANTA, GA 30303-8801

CESAD-PDO (28) 05 December 2025

MEMORANDUM FOR

Chief, Operations Division, Jacksonville District
Chief, Operations Division, Mobile District
Chief, Operations Division, Savannah District
Chief, Operations Division, Wilmington District

SUBJECT: Stakeholder Engagement to Assess Interest in Cooperative Management or Leasing of Recreation Areas

1. PURPOSE. This memorandum provides direction to initiate engagement with all identifiable non-Federal public and private nonprofit entities, including state, county, municipal, and other local governments; public institutions of higher education; nonprofit cooperating associations or friends groups surrounding projects with recreation facilities in each district. The goal is to assess stakeholder interest in cooperative management or leasing of USACE operated recreation areas within their jurisdictions.

2. BACKGROUND. As outlined in the recent FY26 Guidance – Sustaining Access to Recreation Facilities, we are committed to providing the public with safe, reliable access to our recreation areas. The intent is to reduce strain where possible and create a more sustainable and manageable program within current and anticipated resource levels through partnerships, cooperative management, or outgrants.

3. ACTION: District Chiefs of Operations will initiate engagement with stakeholders using the enclosed letter template. The names of all entities contacted and any responses received should be compiled on the enclosed spreadsheet and submitted to the South Atlantic Division Chief, Operations and Regulatory Division, no later than 15 JAN 26 for review and consideration in developing future management and partnership strategies.

4. POINT OF CONTACT: The point of contact for this action is Amy Cobb, Natural Resources Management Program Manager at (251) 581-4084 or amy.l.cobb@usace.army.mil.

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Encls

JOHN D. FERGUSON, P.E.
Chief, Operations and Regulatory Division

DEPARTMENT OF THE ARMY
U.S. ARMY CORPS OF ENGINEERS, SOUTH ATLANTIC DIVISION
60 FORSYTH STREET SW, ROOM 10M15
ATLANTA, GA 30303-8801

December XX, 2025

Name (Upper/Lower Case)
Street
City, State Zip Code

Dear Sir or Ma'am,

The U.S. Army Corps of Engineers, [District Name] is exploring opportunities to support continued safe and enjoyable public recreation access across our managed lands for the upcoming recreation season and into the future. As part of this effort, we're reaching out to local community partners to gauge interest in cooperative management or potential opportunities to lease recreation areas currently operated by the Corps.

We expect partnerships and stakeholder engagement will continue to play a key role in maintaining and enhancing recreation opportunities for our shared communities. To help us assess potential interest in future management opportunities, we invite you to complete a brief survey at https://forms.osi.apps.mil/r/hgGC8pRQCD or respond by January 9, 2026 with the information below:

a. Your agency's level of interest in cooperative management (shared management responsibilities with the Corps) or leasing opportunities.

b. Lake/Recreation areas of potential interest.

c. The best point of contact for any potential follow-up discussion.

We appreciate your continued support and shared commitment to providing safe, enjoyable, and sustainable recreation opportunities for our communities. Questions or responses can be directed to [Name, Title] at [Email or Phone Number].

Sincerely,

[Name Block]
Chief, Operations Division
[District Name]

Notice to Eligible Entity Example

NOTE: Advertising a PSA does not mean they will all get selected by a partner.

NOTICE TO ELIGIBLE ENTITIES

Opportunity to Enter into a Challenge Cost-Sharing Cooperative Management Agreement; U.S. Army Corps of Engineers – Mobile District

The U.S. Army Corps of Engineers (USACE), Mobile District, is seeking proposals from Non-Federal Public Entities and Non-Profit Entities interested in entering into a Challenge Cost-Sharing Cooperative Management Agreement (CCSCMA) for the purpose of collaboratively managing designated recreation areas at Carters Lake. CCSCMAs may be established for an initial term of up to ten (10) years, with an additional five (5) option years available without further competition.

Recreation Areas Under Consideration

The following recreation sites at **Carters Lake** are included in this opportunity:

- **Doll Mountain Campground** – Gilmer County, GA
  - Average gross revenue: $192,067
- **Harris Branch Park** – Gilmer County, GA
  - Average gross revenue: $26,295
- **Woodring Branch Campground** – Gilmer County, GA
  - Average gross revenue: $107,548

Typical Co-Management Responsibilities
USACE is seeking a partner capable of performing operations and maintenance tasks traditionally required to support public recreation. These may include, but are not limited to:

- Gate attendant services and fee collection.
- Grounds maintenance (mowing, trimming, vegetation management).
- Janitorial services and facility cleaning.
- Refuse and trash removal.
- Minor facility maintenance and appearance upkeep.
- Customer service and visitor assistance.
- Reservation management, day-use access, and other administrative functions.
- Capital improvements in collaboration with USACE investment strategy.

Eligible Entities

Eligible **Non-Federal Public Entities** include:

- States, counties, municipalities, or local governments.
- Public institutions of higher education.
- Indian Tribes.

Eligible **Non-Profit Entities** include organizations defined under 26 U.S.C. §501(c) and exempt from taxation under 26 U.S.C. §501(a).

Benefits of Partnership

USACE Benefits

- Reduced cost of routine operations, maintenance, and management.
- Ability to redirect federal resources toward critical backlog maintenance and facility improvements.
- Continued eligibility for federal appropriations through cost-sharing.
- Retention of user fees collected onsite for local reinvestment.

Partner Benefits

- **Sustainable funding**: Partners may retain up to 100% of user fees to offset management, operations, and maintenance costs, and reinvest retained funds into the recreation site.
- **Mission enhancement**: Partners gain expanded opportunities for outdoor recreation, education and outreach, public access, and quality-of-life improvements for local communities.
- **Shared responsibility**: Cost-sharing reduces the partner's financial burden compared to assuming full responsibility for site operations.

Public Benefits

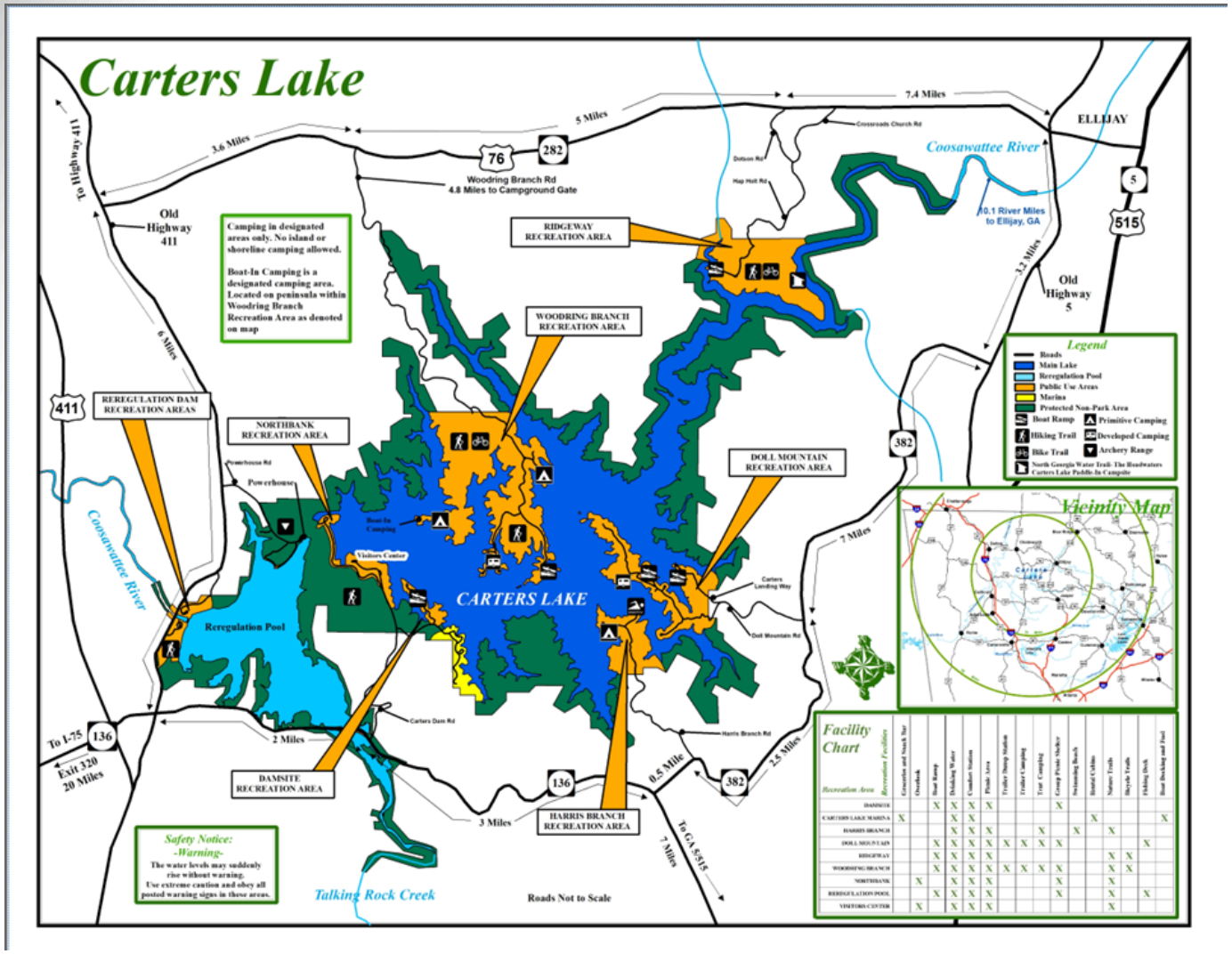
- Potential for longer operating seasons and enhanced recreational opportunities.
- Opportunities for improved services and enhanced customer experience.
- Reduced likelihood of recreation site closure due to limited federal resources.
- Retention of user fees onsite for reinvestment into facilities, amenities, and visitor services.

Submittal Requirements

Interested eligible entities must submit a narrative proposal addressing the following criteria, and submissions will be ranked accordingly:

1. **Experience** managing recreation programs, activities, parks, or facilities.
2. **Technical resources** available to support recreation operations and maintenance.
3. **Financial capability** to manage recreation programs and sustain operations.
4. **Past performance** demonstrating satisfactory delivery of recreation programs or similar services.

Deciding What Areas to Include in the Partnership



1. Cost to Operate

- Annual O&M costs (staffing, maintenance, utilities)
- Required repairs or deferred maintenance
- Equipment and resource needs

2. Revenue Potential

- Current fee collection (camping, day-use)
- Opportunity for increased revenue
- Financial sustainability of the area

3. Impact & Value

- Public use and visitation levels
- Community and economic impact

4. Partner Interest

- Is the area attractive to a potential partner?
- Ease of operation vs. complexity
- Revenue vs. workload balance
- Location, access, and visibility

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Reviewing Proposals

1. **Mission Alignment**
   - Does the partner support USACE goals and public service mission?
   - Commitment to quality recreation and stewardship
2. **Technical & Operational Capability**
   - Experience managing similar areas
   - Ability to meet staffing, training, and equipment requirements
3. **Financial Capacity**
   - Can they sustain operations long-term?
   - Realistic budget and revenue projections
4. **Risk & Responsibility Understanding**
   - Willingness to meet all agreement requirements
5. **Past Performance**
   - History of successful partnerships or contracts
   - Reliability and reputation
6. **Communication & Compatibility**
   - Responsive and transparent
   - Willing to collaborate and problem-solve

Selection of Cooperating Partner Entity

- Evaluation of proposals
  - Applicant must have management capability and adequate financial and technical resources to execute the program
  - Must have satisfactory record of executing recreation/natural resource programs
  - Past experience with the applicant should be a consideration factor
- Selection
  - OPM will review proposals and make recommendations to the District Operations Chief and District Commander based on selection criteria provided in the notice
  - District Commander has the final partner selection approval and signature authority for the Challenge Cost Sharing Cooperative Management Agreement (CCSCMA)

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Selection of Cooperating Partner

Example from Lake Lanier

Best Value Partner Selected

Why:

- Strong mission alignment
- Proven capability
- Financially sustainable
- Enhances visitor experience

Considerations:

- Key risks identified
- Mitigation strategies in place

Deliverables:

- Selection Memo

CESAM-OP-SL 21 July 2023

MEMORANDUM THRU Chief, Operations Division

FOR Commander, Mobile District

SUBJECT: Recommended Selection of Partners for Challenge Cost Sharing Cooperative Management Agreements

1. FOR DECISION.

2. PURPOSE: To provide results of the selection process.

3. RECOMMENDATION: It is recommended that the Commander, Mobile District approve the selections of: Dawson County Parks and Recreation Department, Forsyth County Parks and Recreation Department, and Hall County Parks and Leisure Services as partners for Challenge Cost Sharing Cooperative Management Agreements. Rational for selections are discussed in Tab A for all selectees.

APPROVED_____ SEE ME_____ OTHER_____

4. REFERENCE:

a. Memorandum dated 4 April 2018, Subject: Implementation Guidance for Section 1155 of the Water Resources Development Act of 2016 (WRDA 2016), Management of Recreation Facilities.

b. Memorandum dated MAR 30, 2018, Subject: Implementation Guidance for Section 1155, Management of Recreation Facilities, of the Water Resources Development Act (WRDA) of 2016, Public Law 114-322.

5. BACKGROUND:

a. A Press Release was issued by Mobile District PAO announcing the request for proposals Notice for non-Federal Public entities to submit proposals for entering a Challenge Cost Sharing Cooperative Management Agreement with the U.S. Army Corps of Engineers for the cooperative management of certain recreation sites located at Lake Sidney Lanier.

b. The Notice was placed on the Project website.

c. Three proposals were received from three non-Federal Public Entities.

Challenge Cost Sharing Cooperative Management Agreement (CCSCMA)

- Required document to establish the terms, conditions, administration, and responsibilities of USACE and the partner(s)

- Must use model agreement template
  - Model specifies areas where USACE and partner have discretion to determine their respective operation and management responsibilities and contributions via negotiation
  - Any substantive deviations from all other provision of the model must be approved by the Director of Operations and Regulatory, HQUSACE.

- Signed by District Commander (cannot be further delegated)

- Term:
  - Limited to an initial term of 10 years, with additional 5 option years without need for further competition
  - Option years must be executed within 30 days of initial term expiration
  - Beyond 15 years, partner must re-compete for opportunity

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CHALLENGE COST-SHARING COOPERATIVE MANAGEMENT AGREEMENT (CCSCM)
FOR RECREATION FACILITY
BETWEEN
THE DEPARTMENT OF THE ARMY
AND
(ENTER NON-FEDERAL PUBLIC ENTITY HERE)

THIS AGREEMENT, entered into this day of _____, 20__, by and between the Department of the Army (hereinafter the "Government"), represented by the District Commander, U.S. Army Engineer District _____, and _____, (hereinafter the "Partner"), represented by _____.

WITNESSETH, THAT:

WHEREAS, the Partner is a non-Federal public entity that desires to assist the Government in the operation and management of *[insert Project Site Area(s)]* at *[Insert Corps project name]* (hereinafter referred to as the "Project Site Area") by providing goods and services specified herein at no cost to the Government;

WHEREAS, Section 225 of the Water Resources Development Act (WRDA) of 1992, P.L. 102-580, as amended, authorizes the Government to enter into agreements with non-Federal public entities to provide for the operation and management of recreation facilities and natural resources at civil works projects where such facilities are being maintained at complete Federal expense and permit the non-Federal public entities to collect and utilize user fees for the operation, maintenance, and management activities at such sites, and,

WHEREAS, the Government and the Partner have the full authority and capability to perform as hereinafter set forth and intend to cooperate in accordance with the terms of this Agreement;

NOW THEREFORE, the Government and the Partner agree as follows:

ARTICLE I – SCOPE

CCSCMA Required Template

Finalize Agreement

CHALLENGE COST-SHARING
COOPERATIVE MANAGEMENT AGREEMENT
(CCSCM)
FOR RECREATION FACILITY
BETWEEN
THE DEPARTMENT OF THE ARMY
AND
FIND OUTDOORS

9 Pages…….

The Department of the Army

BY: Kelcey R. Shaw, PE, PMP
Colonel, U.S. Army

TITLE: District Commander

DATE: 20260317

FIND Outdoors

BY: Carolyn Ashworth

TITLE: CEO, Find Outdoors

DATE: March 2, 2026

Finalize Agreement

Review:
- Office of Counsel (OC)
- Legal sufficiency

Coordinate:
- Partner concurrence
- Required revisions

Execute:
- Signatures obtained
- Agreement fully executed

Partner Operations Plan (POP)

- Required document developed by the OPM and partner that outlines the respective operations, management, and development activities to be undertaken by USACE and the partner(s) over a two-year period.

- Must be updated annually.

- May be modified at any time by mutual written agreement approval by the partner representative and the MSC Operations Chief with concurrence from the HQUSACE NRM branch.

- Annual budget: Partner must submit a proposed two-year budget to OPM and MSC Operations Chief for review and approval. The OPM will coordinate with the District, MSC, and HQUSACE business line managers before enactment.

- Partner is limited to activities and funding limits set forth in the Partner Operations Plan and annual budget.

Partner Operations Plan (POP) Example

PARTNER OPERATIONS PLAN (POP)
BETWEEN
U.S ARMY CORPS OF ENGINEERS
AND
FIND OUTDOORS

1. General.

1.1. This POP:

1.1.1. Is jointly developed and mutually agreed upon by the U.S. Army Corps of Engineers (USACE) and FIND Outdoors (FIND) to describe the specific operations, maintenance, and management responsibilities of the parties under the Challenge Cost Sharing Cooperative Management Agreement (CCSCMA) dated XX XXX XXXX.
1.1.2. Applies to the following Carters Lake Project Site Areas (PSAs): Doll Mountain Campground, Woodring Branch Campground, and Harris Branch.
1.1.3. Establishes baseline responsibilities that apply regardless of fee revenue levels.
1.1.4. Provides tiered, scalable responsibilities that can be adjusted as conditions and revenues change, subject to mutual agreement.

1.2. If any conflict arises between this POP and the CCSCMA, the CCSCMA governs. However, this POP is intended to restate and operationalize all responsibilities so that USACE staff and FIND staff can rely on this document as the primary day-to-day reference.

2. Term and Updates.

2.1. This POP covers a rolling two-year planning horizon, the current fiscal year and the following fiscal year.
2.2. This POP may be updated at any time by written agreement of the USACE Operations Project Manager (OPM) and FIND's designated representative, provided that:

2.2.1. Changes remain within existing legal authorities.
2.2.2. Changes stay within the scope of the CCSCMA.
2.2.3. Any significant change in level of service or funding is documented in the POP and in the annual budget.
2.2.4. At a minimum, the POP will be reviewed and updated annually by both parties to align with the approved two-year budget and site conditions.

3. Principles and Value to USACE.
3.1. The parties agree that:

3.1.1. FIND will retain 100% of the authorized user fees and special use permit fees collected at the cooperatively managed PSAs.
3.1.2. The value of services and investments provided by FIND will be at least equal to, and preferably greater than, the value of fees retained by FIND. Retained fees shall only be used in cooperatively managed PSAs covered in this POP.
3.1.3. This POP will be used to:

3.1.3.1. Document that value (services, planned capital investments).
3.1.3.2. Ensure that baseline public services are maintained.
3.1.3.3. Provide a transparent framework for scaling services up or down based on revenues and available appropriations.

4. Roles, Contacts, and Governance.

4.1. Parties and Points of Contact.

4.1.1. USACE:
4.1.1.1. Overall Administration & Maintenance: Operations Project Manager (OPM): R. Allen Earhart, 706-334-2037, Robert.A.Earhart@usace.army.mil.
4.1.1.2. Day to Day Operations: Supervisory Natural Resource Specialist/Chief Ranger: Randall J. Flint, 706-334-2033, Randall.J.Flint@usace.army.mil.

4.1.2. FIND Outdoors:

4.1.2.1. Overall Administration: President/Chief Executive Officer: Carolyn Ashworth, 828-384-8031 carolyn@gofindoutdoors.org.

4.2. Decision-Making and Dispute Resolution.

4.2.1. Day-to-day operational decisions are made by the USACE OPM, or designated representative, and FIND's designated representative consistent with this POP and the CCSCMA.
4.2.2. Disagreements will first be addressed at the project/partner representative level, then elevated to the District Chief of Operations and the Partner's senior leadership if needed.
4.2.3. If unresolved, USACE may adjust or suspend FIND activities that affect public safety, project purposes, or compliance with applicable law.

POP Budget & Schedule Example

EXHIBIT 1

TWO YEAR PROPOSED BUDGET

2026*

PARK	Cleaning and Refuse Services	Mowing and Vegetation Management	Park Host and Maintenance Labor	Interpretive Services	Startup Costs	Oversight and Management	*Tier II or III Improvements	Average Revenues
Doll Mountain Campground	$46,000	$13,000	$21,150	$4,802	$19,207	$19,207	$68,702	$192,067
Woodring Branch Campground	$40,000	$8,800	$22,725	$5,377	$10,755	$10,755	$9,131	$107,548
Harris Branch	$15,400	$5,300	$9,985	$1,315	$2,630	$2,630	($10,964)	$26,295
TOTAL	$101,400	$27,100	$32,710	$11,494	$32,591	$32,591	$66,869	$325,910

2027*

PARK	Cleaning and Refuse Services	Mowing and Vegetation Management	Park Host and Maintenance Labor	Interpretive Services	Startup Costs	Oversight and Management	*Tier II or III Improvements	Average Revenues
Doll Mountain Campground	$54,280	$13,780	$26,226	$5,090	$19,207	$23,816	$61,192	$203,591
Woodring Branch Campground	$75,841	$11,428	$49,874	$6,983	$10,755	$23,603	($38,815)	$139,670
Harris Branch	$22,657	$6,133	$16,259	$1,521	$2,630	$4,282	($23,055)	$30,425
TOTAL	$152,778	$31,341	$66,133	$13,595	$32,591	$51,701	($679)	$373,686

***All figures are based on known historic averages of USACE operation, which serves as the baseline year as it reflects a standard seasonal operations and full-service offerings, multiplied by days of operation**

**** Being the 1st year of the partnership, this budget is estimated, and any remaining revenues will be executed on tier 2 and 3 items**

EXHIBIT 2

TWO YEAR OPERATING SCHEDULE

2026

Park	Season Dates
Doll Mountain Campground	April 15 - October 31 (200 days)
Woodring Branch Campground	May 18 - September 7 (113 days)
Harris Branch	May 18 - September 7 (113 days)

2027

Park	Season Dates
Doll Mountain Campground	March 12 - November 14 (248 days)
Woodring Branch Campground	March 12 - November 14 (248 days)
Harris Branch	May 1 - October 31 (184 days)

Operations Guide – Example from Carters Lake

USACE – FIND OUTDOORS CCSCMA OPERATIONS GUIDE
CARTERS LAKE

All tasks shall be completed at a frequency to provide a positive recreational experience through clean and safe facilities and reflect positively on FIND Outdoors and USACE.

A. DETAILS FOR USACE:

1. MAINTENANCE OF BUILDINGS, STRUCTURES, FACILITIES, MECHANICAL, PLUMBING, AND ELECTRICAL SYSTEMS:
2. MAINTENANCE OF SIGNS, BARRICADES, BUMPER BLOCKS, POSTS, GUARDRAILS, GATES, FENCING, AND FIRE EXTINGUISHERS:
3. DESIGNATED SWIMMING BEACHES:
4. NATURAL RESOURCE MANAGEMENT AND PEST CONTROL SERVICES:
5. MAINTENANCE AND REPAIR OF PAVED ROADS, PARKING AREAS, LAUNCHING RAMPS, ROAD SHOULDERS, AND DRAINAGE STRUCTURES:
6. DEAD/HAZARDOUS TREE AND LIMB REMOVAL:
7. NON-HOUSEHOLD REFUSE REMOVAL:
8. REFUSE REMOVAL/DUMPSTER SERVICE:
9. PROVIDE POTABLE WATER SERVICE:
10. PROVIDE ELECTRICAL SERVICE:
11. REMOVAL OF UNDESIRABLE ANIMALS:
12. PARK RANGER PATROLS:

B. DETAILS FOR FIND OUTDOORS:

1. CLEANING, CUSTODIAL SERVICES, AND REFUSE REMOVAL:
2. GRASS MOWING, WEEDING, EDGING, AND LANDSCAPING:
3. FEE COLLECTION:
4. Communicate maintenance and other responsibilities of the USACE to the USACE representative when necessary:

C. ADMINISTRATIVE:

1. Safety, Environmental Compliance, and Stewardship.
2. Incident Reporting, Communication, and Coordination.
3. Financial and Value Tracking:
4. Insurance:
5. Background Investigations:

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Fee Collection and Fiscal Management

- Partner encouraged to use R1S reservation service to manage fee collections and reservations.
- Partner may collect Recreation Use Fees and Special Use Permit Fees (as defined by ER 1130-2-555)
- Partner may retain up to 100 percent of the fees for Operation, Maintenance, Management activities and reinvest at any co-managed recreation facility or site on the civil works project where collected
- Sites/facilities where fees are collected can be developed by the partner or USACE
- May only charge fees according to User Fee guidance, utilizing USACE fee schedule
- Partner must accept America the Beautiful (ATB) and Corps Annual Day Use passes and discounts
- Partner may charge fees for outdoor recreation equipment and services provided for visitor use (i.e., firewood, ice, laundry, shower, dump station, rent-a-tent, kayaks)
- All monies received must be used by the partner in accordance with the Partner Operations Plan and approved annual budget
- Partners may use fees to fund contractors and partner staff (term, temporary, seasonal or permanent)
- Partner must provide annual statement of receipts and expenditures to District Commander (via the OPM and District Operations Chief)

Partner Use of R1S: How it Works

- Facility is flagged in R1S as operated by a partner
- USFS transfers money to the partner instead of USACE or the Treasury
- BAH sets up ‘concessionaire’ ID for the partner
- Need a copy of the CCSCMA to know who to pay, how long the agreement is for, and what facilities are operated by partner.
- Need bank info from the partner to pay them every 2 weeks.
- USACE and NPS have a one-fee model: All costs including fees are in the price tag. CLIN comes out of the total fee.
- Distribution is based on when the reservation is made, not when the camping actually occurs.
- If the customer cancels, they will get a refund except for the cancellation fee, which will come out of the next 2-week payment to the partner. USFS/BAH will not ask the partner for money. If there is a negative week, they typically roll it over until positive returns.
- If the Government initiates a full closure, partners will not receive CLIN fees.
- ATB passes: partner must accept but not required to sell. Customers can purchase digital passes, or the partner can buy the passes up front and resell.
- Permissions in R1S: Partner in the system will have a concessionaire checkbox.
- Partner and USACE can both have profiles to access the reservation data to the CJM facilities.
- BAH has procedures to transfer existing reservations to partner upon start of co-management

U.S. ARMY

Recreation.GOV

VENDOR CODE INFORMATION WORKSHEET

(Internal Use Only)

FSH 6509.11K, § 56.16

The information on this form is requested under the provisions of 31 U.S.C. 3325 and 31 U.S.C 3332, for the purpose of disbursing Federal money. Disclosure of the information is mandatory; failure to furnish information will delay payment. See instructions on Page 2.

Section A. Vendor Information

1. Taxpayer Identification No.	2. DUNS+4	3. Vendor Code (for Updates)
4. Name	5. Contact Name	
6. Address	7. Contact Phone Number	
8. City	9. State	10. Zip Code+4

Section B. Banking Information for Electronic Funds Transfer

1. ☐ EFT Information is provided below
   ☐ EFT Information is not needed because one or more of the below criteria apply:
   - ☐ DUNS+4 is provided above and vendor is registered in CCR
   - ☐ One-time payment request
   - ☐ Payee is in a foreign country
   - ☐ Vendor transactions are limited to Billings & Collections (if no refund will be processed)
   - ☐ Vendor transactions are limited to Billings & Collections (if refund will be processed)
   - ☐ Request re-activation of inactive vendor code for obligation modification only
   - ☐ Request re-activation of inactive vendor code for final payment
   - ☐ Payee has signed waiver statement in Section E

2. Bank Name		
3. Bank City	4. Bank State	5. Bank Zip Code+4
6. ABA Routing Number	7. Account Number	8. Type of Account ☐ Checking ☐ Savings

Section C. Request Submitted by (Forest Service use only)

1. Name	2. Region/Unit	3. Date
4. E-Mail	5. Phone Number	6. FAX Number

Section D. Explanation of Request (Forest Service use only)

- ☐ 1. New Vendor
- ☐ 2. Change to Vendor Information
- ☐ 3. Assignment of Claim
- ☐ 4. Volunteer (CCR Registration not required)
- ☐ 5. Other. Please explain:

Section E. EFT Exemption Certification

I certify that I am exempt from the requirement to receive payment by electronic funds transfer for the following reason:

- ☐ a) I do not have an account with a financial institution.
- ☐ b) Payment by electronic funds transfer would impose a hardship due to a physical or mental disability or a geographic, language, or literacy barrier, or would impose a financial hardship.

Signature Date

The Vendor Code is used by the Forest Service accounting system to gather information about vendors, organizations or persons to whom money is owed or who owe money to the government.

31 USC 3325 requires Federal Agencies to include the Taxpayer Identification Number (TIN) of each payee on all payment vouchers. Treasury Financial Management Services' Taxpayer Information Number Policy Directive provides limited exceptions.

31 USC 3332 requires Federal Agencies to issue payments by Electronic Funds Transfer (EFT); however, this requirement may be waived upon receipt of a written certification from the recipient that the recipient does not have a bank account or that payment by EFT would cause a hardship due to a physical or mental disability or a geographic, language, or literacy barrier, or would impose a financial hardship (31 CFR 208).

31 CFR Part 208 requires contractors to provide EFT information through the Central Contractor Registration (CCR) database.

Instructions

Section A – Vendor Information

1. Provide the federal taxpayer identification number for business or partnership, social security number (SSN) for an individual, or individual taxpayer identification number (ITIN) for individuals who do not have, and are not eligible to obtain a Social Security Number (SSN).
2. The Data Universal Numbering System (DUNS) number is a unique nine character identification number provided by the commercial company Dun & Bradstreet (D&B). The additional four digits ("+4") are used to identify different CCR records for the same vendor at the same physical location. For example, a vendor could have two CCR records for themselves at the same physical location to identify two separate bank accounts. (http://www.ccr.gov).
3. The VEND code is used by the Forest Service to define vendors, organizations, and persons to whom the Government makes payments or from whom the Government collects receivables. Provide the appropriate vendor code including alphabetic suffix, if known, for changes to an existing vendor code.
4. Enter the name of the vendor or individual.
5. Enter the vendor's representative to be contacted, if necessary.
6. Enter the vendor's remittance address, or the provider's billing address, as it should appear on checks or bills.
7. Enter the vendor's phone number

8-10. Enter the vendor's city, state, and zip code for the remittance address, or the provider's billing address.

Section B – Banking Information for EFT

1. Select the appropriate box to indicate whether or not EFT information is provided. If EFT information is not provided, check the applicable box
2. Enter the Bank name of the account to be deposited to. For assignments enter the assignee's bank name.
3. Enter the city, state, and zip code for the bank identified. For assignments enter the assignee's bank information.
4. Enter the ABA routing number of the vendor's bank. For assignments enter the assignee's bank routing number to which EFT payments will be deposited.
5. Enter the bank account number to which payments will be deposited. For assignments enter the assignee's bank account number to which EFT payments will be deposited.
6. Identify the type of account (Checking or Savings)

Section C - Request Submitted by

1-6 Identify the Forest Service personnel providing the information to be contacted, if necessary

Section D - Explanation of Request

1-6 Check the box that explains the reason for the request. If none of the boxes apply, check other and provide additional information in the blank box provided.

For assignments please attach a copy of the Assignment of Claim form.

7. If none of the boxes apply provide an explanation in the blank box provided.

Section E - EFT Exemption Certification

If none of the exceptions listed in item B1 apply and EFT information is not provided, the individual or organization representative must certify exemption from EFT requirement by selecting the applicable box. (31 USC 3332) This exemption is not available to commercial vendors.

Concessionaire
ID 881

Automated Fee Machines

VenTek International
engineering the future of automated payment systems

Phone: (707) 773-3373 Option 4
Email: support@ventek-intl.com

VenTek Payment Processing Setup Form

VenTek's *Payment Processing Setup Form* (VPF) is designed to facilitate the process of provisioning electronic payment processing for your VenTek Automated payment system. Once this form is received, VenTek will contact your Merchant Service Provider for necessary configuration information. Lead time to setup electronic payment processing is 3-4 weeks upon receipt of this form.

Customer Information

Organization	
Contact Name	
Email	
Phone Number	

Merchant Information

If you are unfamiliar with the MSP used by your organization, contact either your finance department or the individual in charge of your organization's merchant account. If your organization does not currently accept electronic payments, VenTek can provide information to help you select an optimal solution.

Merchant Service Provider (MSP): (*Acquirer, bank or processor*)	
Relationship Manager's Name	
RM's Email	
RM's Phone Number	

Merchant Account Designation	
MID(S)	Automated Payment System / Lot

OC Concurrence On Fees

- WRDA 2024 §1153 authorizes the Secretary to transfer user fees collected through a federal visitor reservation service to a private nonprofit entity managing recreation facilities under a cooperative agreement.
- CCSCMA Article IV – Fees authorizes FIND Outdoors to collect and retain Recreation Use Fees for facilities within the Project Site Areas and use those fees for operations, maintenance, and management.

5. Request for Concurrence
Based on the facts above, I request Office of Counsel concurrence on the transfer of the previously collected Recreation.gov camping reservation fees for Carters Lake to FIND Outdoors for use in supporting operations, maintenance, and management of the campgrounds under the CCSCMA. This request is for factual review and legal concurrence; no legal interpretation or conclusion is provided in this memo.

EARHART.ROBERT.ALLEN.1297749141
Digitally signed by EARHART.ROBERT.ALLEN.1297749141
Date: 2026.03.12 13:57:10 -04'00'

R. Allen Earhart
Operations Project Manager
USACE Carters Lake
706-334-2037

Mobile Office of Counsel

Concur:
FIRSCHING.KATHRYN.S.1230409052
Digitally signed by FIRSCHING.KATHRYN.S.1230409052
Date: 2026.03.31 12:51:11 -05'00'

Construction and Equipment

- Partner may construct facilities and acquire equipment to operate/maintain the project sites, as approved in the Partner Operations Plan
- All partner constructed facilities and equipment funded from user fees will become property of USACE
- USACE may provide/loan equipment, materials, and supplies to the partner to operate and maintain the project sites
- Partner staff may operate Government-owned vehicles, vessels, and equipment with proper training/licensing according to USACE standards
- Partner may procure and manage contracts for services as required under the CCSCMA and the Partner Operations Plan

Other Key Points

- CCSCMAs **do not** require a partner to receive an outgrant or other form of real estate interest
  - USACE reserves the right to grant real estate interests within the co-managed areas and it is the sole responsibility of USACE to administer requests, make awards, and manage grants for real estate interests within the co-managed area.

  - If the partner desires to receive a real estate interest from USACE to perform activities beyond the scope of the CCSCMA (such as a concessionaire lease), districts and project offices will handle those requests in accordance with existing real estate regulations. The partner will not receive preference or an advantage as a result of a CCSCMA.

- No fixed rate of cost share. Percentages are determined by mutual agreement between USACE and the partner(s). The roles of each entity are flexible. At the very minimum, USACE should continue to provide visitor assistance ranger patrols.

Required Documents

- CCSCMAs do not involve a contract or Real Estate Instrument.

- Challenge Cost Sharing Cooperative Management Agreement (CSCMA) template: The template must be used. This is the overarching agreement. It must be executed (signed) by the District Commander after District Ops Chief and Office of Counsel review.

- Partner Operations Plan (POP): This describes in detail the responsibilities and duties of each party. It is developed jointly between the partner and the OPM. It is signed by the partner representative and the OPM after execution of the CCSCMA and approval by the MSC Operations Chief and HQUSACE NRM branch.

- Partner Budget: Developed by the partner, reviewed by the OPM and approved by the MSC Operations Chief after coordination with District, MSC, and HQUSACE recreation BLMs .

Potential Benefits of CCSCM Agreements

To USACE:

- Cost savings: Partner takes over some of the O&M costs
- Less contracts: Partner can potentially take over some/all contracts within the project sites
- Better services/longer seasons: Diminished budgets = diminished services/park closures. This may be a way to keep areas open that are at risk of closure or shorter seasons.
- Visitation: In contrast to a full outgrant, USACE gets to count their visitation at a co-managed sites
- Fee retention: Partner collected fees get reinvested into the CW project for operations and upgrades

To the Partner:

- Fee collection/retention: Can use to pay for more staff, increase operational capacity of their organizations
- Partners that might not be able to afford O&M of a full outgrant or have strong experience, might be able to co-manage a PSA with USACE. This gives them the opportunity to ‘get their feet wet’ and learn.
- Similar mission: Desire to provide quality recreation opportunities for the public beyond what they already own, operate and maintain
- Hands on experience: If a public university partners to co-manage, provides recreation students real life experience and funds their salaries.

To the Public:

- Park improvements
- Longer seasons, better services, open parks

Current CCSCM Agreements

- 31 recreation areas co-managed (4 at Allatoona by 1 county, 24 at Lanier by 3 counties, 3 at Carters with a nonprofit)
  - Lanier is in discussion with FIND Outdoors to co-manage 5 areas
  - Allatoona is in discussion with Cherokee County for 3 CGs and 2 DU areas
  - Buckhorn, Carr Creek, and Barren River are working with FIND to possibly set up agreements in 2027
  - John Day is working on an agreement with nonprofit OPAL Foundation to start operations in 2026

- Partner-provided services vary by location. These may include: Fee collection, park host duties, reservation services, internet for gatehouses, water/electric service, trash collection, septic pumping, cleaning and janitorial, landscaping/mowing

- USACE-provided services vary by location. These may include: Visitor assistance/ranger patrols, facility and road maintenance/repair/renovation, natural resource management, pest control, hazardous tree removal, water/electric service, trash collection, trail maintenance

- In discussions with public university (Western Kentucky), Friends of Lake Sonoma, Discover Your Northwest, ND Parks and Rec, PLIA

CCSCMA in action: Allatoona

- USACE signed CCSCM agreements with Bartow County in January 2024
- In conversation with another county to possibly manage parks in 2026

- Co-management of:
  - McKinney Campground (CG)
  - McKaskey Creek CG
  - Old 41 #3 CG
  - Upper Stamp Creek CG

- First year POP, partners will provide:
  - Fee collection
  - Reservation services
  - Internet for gatehouse
  - Water/electric service
  - Trash collection
  - Septic pumping

Partner Operations Plan – USACE and Bartow County

Pursuant to Articles I and II of the Challenge Cost Share Cooperative Management Agreement (CCSCMA) dated XXXXX between the US Army Corps of Engineers and Bartow County for the Operations and Management of McKinney Campground, McKaskey Campground, Upper Stamp Creek Campground and Old 41 #3 Campground, this Partner Operations Plan is jointly developed and mutually agreed to describe the responsibilities and authorities of the parties.

For the initial term (year 1)

The U.S. Army Corps of Engineers will provide the following services for the management, operation, and maintenance of McKinney Campground, McKaskey Campground, Upper Stamp Creek Campground and Old 41 #3 Campground:

- Maintenance of buildings, structures, facilities, trails, mechanical, plumbing, and electrical systems.
- Maintenance of signs, barricades, bumper blocks, posts, guardrails, gates, fencing, fire extinguishers, and traffic counters.
- Beach maintenance.
- Natural resource management and pest control services.
- Maintenance and repair of paved roads, parking areas, launching ramps, road shoulders, and drainage structures.
- Dead and/or hazardous tree removal.
- Provide potable water service.
- Provide electric service.
- Provide Park Ranger Patrols as executed under the Corps Visitor Assistance Program including enforcement of Title 36 of the Code of Federal Regulations, which includes campground rules.
- Non-household refuse removal.
- Cleaning services for all facilities
- Mowing once per 3 weeks during recreation season

Bartow County will provide the following services for the management, operation, and maintenance of McKinney Campground, McKaskey Campground, Upper Stamp Creek Campground and Old 41 #3 Campground.

- Collect recreation user fees.
- Perform reservation services operation and management.
- Provide an internet-based reservation system/platform.
- Provide internet or satellite services in the gatehouse – (anything that will allow the operation of the reservation system in the gatehouse.)
- Provide potable water service.
- Provide electric service.
- Provide dumpster service for trash collection/removal.

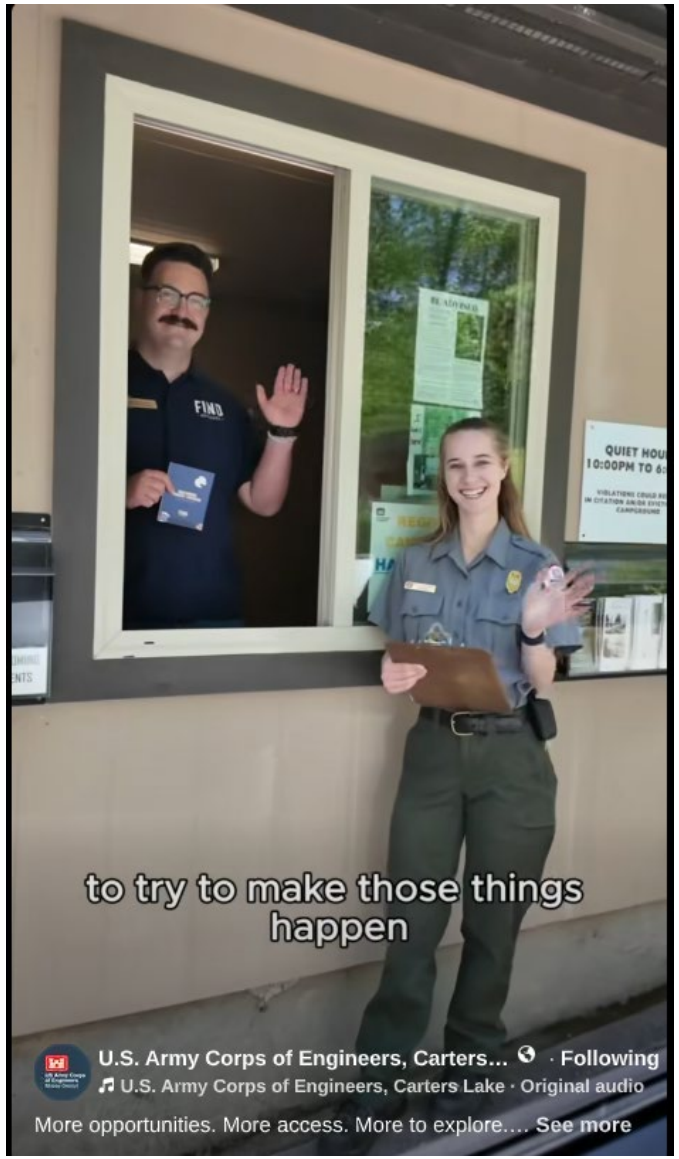
CCSCMA Success Story: Carters Lake

https://www.facebook.com/share/r/1LjBG4w8D8/

- USACE signed CCSCM agreement with nonprofit FIND Outdoors in 2026

- Co-management of:
  - Doll Mountain Campground
  - Woodring Campground
  - Harris Beach Recreation Area

- Partners provide gate attendants, maintenance, cleaning, fee collection, facility improvements, interpretive programs, special events, outreach



CCSCMA Success Story: Lake Lanier

https://www.facebook.com/watch/?v=1740020473177136&extid=CL-UNK-UNK-UNK-AN_GK0T-GK1C&ref=sharing&mibextid=Nif5oz

- USACE signed CCSCM agreements with Hall County, Dawson County, and Forsyth County in 2023
- Co-management of:
  - Toto Creek Multiuse Area
  - Nix Bridge Day Use
  - Thompson Creek Day Use
  - Bolding Mill Campground
  - Duckett Mill Campground
  - Old Federal Campground
  - Bald Ridge Campground
  - Sawnee Campground
- Partners will provide maintenance, cleaning, fee collection

Lessons Learned: Lake Lanier

- There were not partners knocking on our door to co-manage parks. USACE needed to “sell” the opportunity to them and convince the partner it was in their best interest.

- Items that USACE pulled together to inform the potential partners:
  - Park cost data sheet showing historical averages of revenues/expenditures broken out by type and location to show which parks typically operate in the red and which parks typically operate in the black.
  - EC 1130-2-550 Ch. 9 (Highly encouraged them not to take cash)
  - Park maps (master plan sheets)
  - 36 CFR 327
  - Campground rules
  - OMB circular A-87 (costs they incur that are eligible to be costed against the user fees)
  - Information on the ATB passes they would have to honor (Not required to sell, but must honor)
  - Utility maps and information
  - Approved fee schedules
  - Facility inventories
  - Copies of WRDA

- Walked each park with partners to provide background and history of operational issues and conditions of facilities.

Lake Lanier Park Improvements

- Cyclical maintenance accomplished:
  - Interior renovations of gatehouses
  - Installation of utility sheds
  - Installation of electronic gates
  - Replacement of picnic tables
  - Replacement of site posts
  - Installed/Replaced heaters in shower houses
  - Installation of 3 Ventek stations at partnered Day Use Areas

- Improved services:
  - Open during the government shutdown
  - Longer operating season
  - More frequent cleaning and trash removal
  - More frequent grass mowing

Allatoona Park Improvements

- Infrastructure work accomplished:
  - Electronic gates (with keypads) installed at all 4 campgrounds
  - Purchaed130 firepit/grill combo units. This will decrease maintenance requirements of replacing pedestal grills that rust/fail every 3 years.

- Infrastructure work planned:
  - Increase capacity of McKinney campground dump station by adding two additional lanes/clean outs.
  - Campsite renovations.
  - Repair deteriorating roads.
  - Replace rusted bathroom partitions.

CCSCMA Gateway Page

Challenge Cost Sharing Cooperative Management Program

Headquarters Partnership POC

Declining budgets and a growing demand for safe and updated recreation opportunities have provided Corps projects an opportunity to partner with non-Federal public and private nonprofit entities to share management responsibilities. The Corps can benefit by sharing the operation costs and management responsibility of parks and other public areas, and the public can benefit from having improved facilities and services.

Corps facilities may be operated in collaboration with eligible non-Federal public and private nonprofit entities through a Challenge Cost Sharing Cooperative Management (CCSCM) Agreement and Partner Operations Plan. Agreements may be entered into with non-Federal and private nonprofit entities for the purposes of cooperatively managing public recreation areas, and fees may be collected and retained by the partner for reinvestment at the project at which the fees are collected.

Key Factors in Challenge Cost Sharing Cooperative Management:

- **Collection of fees**: The non-Federal public or private nonprofit entity that has entered into a CCSCM agreement may collect user fees for the use of developed recreation sites and facilities, **whether developed or constructed by that entity or the Department of the Army**.
- **Use of fees**: The non-Federal public or private nonprofit entity that collects the user fees **may retain up to 100 percent** of the fees collected, and shall use any retained amount for operation, maintenance, and management activities **at the recreation site** at which the fee is collected.

- Eligible entities for Cooperative Management:
  - State governments
  - County governments
  - Municipality or local governments
  - Public institutions of higher education
  - Indian Tribes
  - 501(c) nonprofit entities as described in the Internal Revenue Code of 1986

- A competitive notice of eligibility is required
- A model CCSCM Agreement Template approved by the ASA(CW) and HQUSACE is provided for use and required for cooperatively managed sites.
- A Partner Operations Plan that outlines the respective operations, management, and development activities to be undertaken by the Corps and the Partner(s) is required.
- CCSCMAs **do not** require a partner to receive an outgrant or other form of real estate interest.
- Although WRDA 1992 Sec 225 uses the term "cooperative agreement", CCSCMAs are NOT cooperative agreements as that term is used in the 1977 Federal Grant and Cooperative Agreement Act.
  - Not subject to Department of Defense Grant and Agreement Regulations
  - Not executed by a certified grants officer
  - Does not transfer a thing of value from the Corps to a non-Federal entity
- There is no fixed rate of cost share. Percentages are determined by mutual agreement between the Corps and the partner(s).
- The roles of each entity are flexible.
- CCSCMAs may involve multiple non-Federal or private nonprofit partners.

- Policy & Procedures
- FAQS
- Existing CCSCM Agreements
- Template Documents
- Success Stories

USACE NRM Partnership Agreement Decision Tree

(for Recreation and Environmental Stewardship Partnerships)